SHUSWAP NATION TRIBAL COUNCIL SOCIETY FINANCIAL STATEMENTS

March 31, 2020

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of the SHUSWAP NATION TRIBAL COUNCIL SOCIETY have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. The financial statements include certain amounts based on management's estimates and judgements. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of the SHUSWAP NATION TRIBAL COUNCIL SOCIETY's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Council of Chiefs is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Council of Chiefs carries out this responsibility principally through its Audit Committee. The Audit Committee is appointed by the Council of Chiefs and meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. Following its review of the financial statements and discussions with the auditors, the Audit Committee reports to the Council of Chiefs prior to its approval of the financial statements. The Committee also considers, for review by the Council of Chiefs and approval by the members, the engagement or reappointment of the external auditors.

The financial statements have been audited by Daley & Company CPA LLP in accordance with Canadian generally accepted auditing standards.



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Shawn Birkenhead, CPA, CA
Kevin Cooper, CPA, CA
Incorporated Professionals

INDEPENDENT AUDITOR'S REPORT

To the Members, SHUSWAP NATION TRIBAL COUNCIL SOCIETY

Opinion

We have audited the financial statements of SHUSWAP NATION TRIBAL COUNCIL SOCIETY (the Society), which comprise the statement of financial position as at March 31, 2020, and the statements of changes in net assets, operations and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2020, and the results of its operations and its cash flow for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters

Our audit was conducted for the purpose of forming an opinion on the financial statements taken as a whole. The current year's supplementary information included in Exhibits A to G and Schedules 1 to 27 is presented for the purposes of additional analysis and is not a required part of the financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

The outbreak of COVID-19, which has been declared by the World Health Organization in March 2020 as a pandemic has spread across the globe and is impacting worldwide economic activity. A public health pandemic such as COVID-19, poses the risk that employees, contractors, suppliers, and other entities may be prevented from conducting business activities for an indefinite period, including due to shutdowns that may be requested or mandated by governmental authorities. While it is not possible at this time to estimate the impact that COVID-19 could have on the Society's business, the continued spread of COVID-19 and the measures taken by governments could disrupt regular operations of the Society and adversely impact the Society's business, financial condition or results of operations. The extent to which the COVID-19 outbreak impacts the financial results will depend on future developments that are highly uncertain and cannot be predicted, including new information that may emerge concerning the severity of the virus and the actions to contain its impact. It is not possible to reliably estimate the length and severity of these developments or quantify the impact this pandemic may have on the financial results and condition of the Society in future periods. Estimates and judgements made by management in the preparation of the financial statements are increasingly difficult and subject to a higher degree of measurement uncertainty during this volatile period. Management has not made any adjustments or reclassification of assets and liabilities resulting from the COVID-19 pandemic.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act of British Columbia, we report that, in our opinion, the accounting policies applied in preparing and presenting the financial statements in accordance with Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding year.

(continues)

Independent Auditor's Report to the Members of SHUSWAP NATION TRIBAL COUNCIL SOCIETY (continued)

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial repor

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kamloops, BC November 4, 2020 **Chartered Professional Accountants**

bally + Company LLP

SHUSWAP NATION TRIBAL COUNCIL SOCIETY STATEMENT OF FINANCIAL POSITION March 31, 2020

ASSETS	2020	2019
CURRENT ASSETS: Cash Marketable securities (Note 5) Accounts receivable (Note 6) Inventory (Note 7) Prepaid expenses	\$ 8,940,311 1,162,953 1,141,300 - 85,456	\$ 5,707,594 935,905 1,360,725 169,053 80,339
PROPERTY AND EQUIPMENT (Note 8)	11,330,020 1,857,540	8,253,616 1,880,944
	\$ 13,187,560	\$ 10,134,560
LIABILITIES		
CURRENT LIABILITIES: Accounts payable (Note 9) Deferred revenue (Note 10)	\$ 1,666,475 4,518,563	\$ 1,649,178 2,008,191
NET ACCETO	6,185,038	3,657,369
NET ASSETS Invested in property and equipment Internally restricted (Note 11) Unrestricted	1,857,540 506,760 4,638,222	1,880,944 506,760 4,089,487
	7,002,522	6,477,191
	\$ 13,187,560	\$ 10,134,560

COMMITMENTS (Note 12)

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APPROVED ON BEHALF OF THE COUNCIL OF CHIEFS:

SHUSWAP NATION TRIBAL COUNCIL SOCIETY STATEMENT OF CHANGES IN NET ASSETS Year ended March 31, 2020

	Invested in Property and Equipment	Internally Restricted	Unrestricted	Total 2020	Total 2019
BALANCE, beginning of year	\$ 1,880,944	\$ 506,760	\$ 4,089,487	\$ 6,477,191	\$ 4,986,397
Excess of revenues over expenses	-	_	548,735	548,735	1,320,231
Repayment of long term debt	-	-	-	-	184,671
Amortization expense	(197,296)	-	-	(197,296)	(200,027)
Disposal of property and equipment	(8,219)	-	-	(8,219)	· - ´
Purchases of property and equipment	182,111	-	-	182,111	185,919
	(23,404)	-	548,735	525,331	1,490,794
BALANCE, end of year	\$ 1,857,540	\$ 506,760	\$ 4,638,222	\$ 7,002,522	\$ 6,477,191

SHUSWAP NATION TRIBAL COUNCIL SOCIETY STATEMENT OF OPERATIONS Year ended March 31, 2020

Department of Fisheries and Oceans/ISC - 500,000 500,000 Department of Fisheries and Oceans 2,035,665 1,351,670 1,483,252 727,703 Indigenous Services Canada 2,815,000 3,349,665 2,152,592 First Nations Health Authority 1,221,368 1,528,302 1,271,368 1,588,302 1,581,302 1,142,1368 1,588,302 1,589,302 1,142,1368 1,588,302 1,589,303 1,589,302 1,589,302 1,589,302 1,589,303 1,544,416 88,819 1,502,402 1,589,502 1,502,402 1,502,402 1,502,402 1,502,402 1,502,402 1,502,402 1,502,402 1,502,402 1,502,402 1,502,402 1,502,402<		Budget	2020	2019
Department of Fisheries and Oceans 500,000 500,000 Department of Fisheries and Oceans 2,053,665 1,351,670 1,483,252 Province of B.C. 258,169 \$27,237 727,703 Indigenous Services Canada 2,215,000 3,349,665 2,152,583,202 First Nations Health Authority 163,044 1,149,299 95,109 Administrative revenue 226,490 - - Fish sales 691,000 454,953 2,489,584 Investment income 18,500 154,416 88,8119 Unrealized gain (loss) on investments - 40,177 6,475 Miscellaneous revenue 776,538 944,043 458,234 Cost recoveries 191,885 225,404 138,981 Deferred revenue - current year 556,224 (4,494,563) 1,887,193 Deferred revenue - prior year 536,594,958 12,066,605 13,748,344 EXPENSES: Administration \$349,193 43,142 28,064 Advertising 99,107 3,465 8,594	REVENUES:			
Department of Fisheries and Oceans 2,053,665 1,351,670 1,483,252 Province of B.C. 258,169 527,237 727,703 Indigenous Services Canada 2,815,000 3,349,665 2,152,592 First Nations Health Authority 163,044 1,149,299 95,109 Administrative revenue 226,490 - - Fish sales 591,000 454,463 2,489,584 Investment income 115,500 154,416 88,193 Investment income 776,838 944,043 458,234 Cost recoveries 191,885 225,444 138,891 Deferred revenue - current year 556,224 (4,494,553) (1,984,189 Deferred revenue - prior year 539,977 1,934,189 1,587,213 EXPENSES: 340,193 43,142 28,064 Advertising 98,107 34,565 85,964 Bad debts - 1,530 Bark charges 15,040 9,506 9,333 Capital purchases 273,603 182,		\$ 4,963,352		. , ,
Province of B.C. 288,169 \$27,277 727,703 Indigenous Services Canada 2,815,000 3,349,665 2,152,592 First Nations Health Authority 2,280,814 1,271,368 1,588,302 Interior Health Authority 163,044 1,149,29 95,109 Administrative revenue 226,490 - - Fish sales 591,000 454,963 2,489,548 Investment income 18,500 154,416 88,819 Urrealized gain (loss) on investments - (40,177) 6,475 Miscellaneous revenue 776,838 944,043 458,234 Cost recoveries 191,885 225,404 130,891 Deferred revenue - current year 556,224 (4,494,663) (1,984,198) Deferred revenue - prior year 89,977 1,348,4189 157,243,244 EXPENSES: 349,193 43,142 28,064 Advertising 98,107 34,565 85,964 Advertising 98,107 34,565 85,964 Advertising 98,107		-	•	
Indigenous Services Canada 2,815,000 3,349,665 2,125,262 First Nations Health Authority 163,044 1,271,368 1,588,302 Interior Health Authority 163,044 1,149,299 95,109 Administrative revenue 226,490	·			
First Nations Health Authority 2,280,814 1,271,368 1,588,302 Interior Health Authority 163,044 1,149,299 95,109 Fish sales 591,000 454,963 2,489,584 Investment income 18,500 154,416 88,819 Urrealized gain (loss) on investments - (40,477) 6,475 Miscellaneous revenue 776,838 944,043 458,234 Cost recoveries 191,885 225,404 130,891 Deferred revenue - current year 69,977 1,494,563 (1,984,189 Deferred revenue - prior year 69,977 1,494,563 (1,984,189 EXPENSES: 4,494,613 1,587,213 4,494,494 4,494,633 (1,984,189 1,587,213 4,494,494 4,494,633 (1,984,189 1,587,213 4,494,494 4,494,693 (1,984,189 1,587,413 4,494,494 4,494,693 (1,984,189 1,587,413 4,494,494 4,494,693 4,944,494 4,494,693 4,944,494 4,494,693 4,944,494 4,494,494 4,494,494 4,494,494 4,494		-	•	
Interior Health Authority				
Administrative revenue 226,490 Fish sales 591,000 454,963 2,489,584 Investment income 18,500 154,416 88,819 Unrealized gain (loss) on investments - (40,177) 6,475 Miscellaneous revenue 776,838 944,043 458,234 Cost recoveries 191,885 225,404 136,891 Deferred revenue - current year 556,224 (4,494,553) (1,984,189 Deferred revenue - prior year 699,977 1,984,189 1,587,233 Deferred revenue - prior year 89,977 1,984,689 1,587,233 1,587,233 Deferred revenue - prior year 89,977 3,465 5,596 8,596 4,968 4,968 4,964 4,944 4,944	·			
Fis sales 591,000 454,963 2,480,584 Investment income 18,500 154,416 88,819 Unrealized gain (loss) on investments - (40,177) 6,475 Miscellaneous revenue 776,838 944,043 458,234 Cost recoveries 1911,885 225,404 138,891 Deferred revenue - current year 556,224 (4,494,563) (1,984,189) Deferred revenue - prior year 699,977 1,984,189 1,587,213 EXPENSES: *** 12,066,605 13,748,344 EXPENSES: *** 43,142 28,064 Administration \$ 349,193 43,142 28,064 Advertising 98,107 34,565 85,964 Bad debts 1,500 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,163 Honoraria 440,414 327,404 230,	•	•	1, 149,299	95,109
Investment income 18,500 154,416 88,819 Unrealized gain (loss) on investments 776,838 944,043 456,234 136,891 Deferred revenue - current year 556,224 (4,494,563) (1,984,189 1,587,213 515,594,958 12,066,605 13,748,344 13,749,349,349,349 13,8		-	454 963	2 489 584
Unrealized gain (loss) on investments - (40,177) 6,475 Miscellaneous revenue 776,838 944,043 458,234 Cost recoveries 191,885 225,404 136,891 Deferred revenue - current year 556,224 (4,944,563) (1,984,189 Deferred revenue - prior year 699,977 1,984,189 1,587,213 EXPENSES: 43,142 28,064 Administration \$ 349,193 43,142 28,064 Advertising 98,107 34,565 85,964 Bad debts - 1,530 - Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 12,741,83 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - 18,647 Me		-	•	
Miscellaneous revenue 776,838 944,043 458,234 Cost recoveries 191,885 225,404 136,891 Deferred revenue - current year 556,224 (4,494,563) (1,984,189) Deferred revenue - prior year 699,977 1,984,189 1,587,213 EXPENSES: T. 12,066,605 13,748,344 EXPENSES: Administration \$ 349,193 43,142 28,064 Advertising 98,107 34,565 85,964 Bad debts - 1,530 - Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,822 Interest on long term debt - - - 1,84,671 Meeting expenses 879,396 768,690<			•	•
Cost recoveries 191,885 225,404 136,891 Deferred revenue - current year 556,224 (4,494,563) (1,984,189) Deferred revenue - prior year 699,977 1,984,189 1,587,213 EXPENSES: Administration \$ 349,193 43,142 28,064 Advertising 98,107 34,565 85,964 Bad debts - 1,530 - Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,824 Interest on long term debt - - 1,846,71 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 2,886	• , ,	776.838	` ' '	
Deferred revenue - current year 556,224 (9,494,563) (1,984,188) (1,587,213) (1,587,213) (1,587,213) (1,594,958) (1,594,958) (1,594,948) (1,587,213) (1,594,948) (1,587,213) (1,594,948) (1,587,213	Cost recoveries	-	•	<u>-</u>
EXPENSES: T2,066,055 13,748,344 Administration \$ 349,193 43,142 28,064 Advertising 98,107 34,565 85,964 Bad debts - 1,530 - Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 20,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - 134,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Program costs 3,486,330 2,345,585 1,569,897 Program cost 3,347,396 2,860,717 3,916,610 Salaries and benefits 3,91	Deferred revenue - current year	556,224	(4,494,563)	(1,984,189)
EXPENSES: Administration \$ 349,193 43,142 28,064 Advertising 98,107 34,565 85,964 Bad debts - 1,530 - Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - 3,324 Loan payments - - 18,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Pr	Deferred revenue - prior year	699,977	1,984,189	1,587,213
Administration \$ 349,193 43,142 28,064 Advertising 98,107 34,565 85,964 Bad debts - 1,530 - Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - - 3,224 Loan payments - - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013		\$ 15,594,958	12,066,605	13,748,344
Advertising 98,107 34,565 85,964 Bad debts - 1,530 - Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - - 33,242 Loan payments - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Program costs 3,347,396 2,860,717 3,916,013 Program costs 3,347,396 2,860,717 3,916,013 Program costs 3,347,396 2,860,717 3,916,013 Salarie	EXPENSES:			
Bad debts - 1,530 - Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - - 3,324 Loan payments - - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 <	Administration	\$ 349,193	43,142	28,064
Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,74 66,321 20,882 Interest on long term debt - - - 3,324 Loan payments - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 879,396 768,690 480,372 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234	Advertising	98,107	34,565	85,964
Bank charges 15,040 9,506 9,333 Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,74 66,321 20,882 Interest on long term debt - - - 3,324 Loan payments - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 879,396 768,690 480,372 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234	Bad debts	-	1,530	-
Capital purchases 273,603 182,111 185,919 Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - - 33,244 Loan payments - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551<	Bank charges	15.040	•	9.333
Cold storage fees 7,800 6,732 4,123 Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - - 3,324 Loan payments - - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 436,665	•	·		
Fishing and processing costs 267,548 302,333 1,274,183 Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - - 33,24 Loan payments - - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,603 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 </td <td></td> <td></td> <td></td> <td></td>				
Honoraria 440,414 327,404 230,754 Insurance 33,170 26,321 20,882 Interest on long term debt - - - 33,24 Loan payments - - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 <td>-</td> <td></td> <td></td> <td></td>	-			
Insurance 33,170 26,321 20,882 Interest on long term debt - - - 3,324 Loan payments - - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787		·		
Interest on long term debt - - 3,324 Loan payments - - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 <td< td=""><td></td><td>·</td><td>· ·</td><td></td></td<>		·	· ·	
Loan payments - - 184,671 Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228		33,170	26,321	•
Meeting expenses 879,396 768,690 480,372 Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	_	-	-	
Miscellaneous expenses 122,902 55,722 33,876 Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228		-		
Office expenses 298,845 143,884 137,821 Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	-	•		•
Professional fees 3,486,330 2,394,558 1,569,897 Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	•			
Program costs 3,347,396 2,860,717 3,916,013 Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	Office expenses	298,845	143,884	137,821
Property taxes 13,000 12,265 12,537 Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	Professional fees	3,486,330	2,394,558	1,569,897
Rent 355,678 180,021 137,470 Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	Program costs	3,347,396	2,860,717	3,916,013
Repairs and maintenance 96,660 80,325 96,605 Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	Property taxes	13,000	12,265	12,537
Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	Rent	355,678	180,021	137,470
Salaries and benefits 3,919,690 2,929,916 2,835,234 Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	Repairs and maintenance	96,660	80,325	96,605
Supplies and materials 417,052 430,665 257,551 Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	Salaries and benefits	3,919,690		
Telephone 78,715 48,273 44,407 Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	Supplies and materials			
Training 95,053 22,503 32,750 Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228				
Travel 942,850 529,479 616,787 Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228		,		
Utilities 18,000 27,906 26,348 Vehicle expenses 110,942 99,302 203,228	-			
Vehicle expenses 110,942 99,302 203,228				
<u>\$ 15,007,384</u>	venicie expenses			
		\$ 15,00 <i>1</i> ,384	11,517,870	12,428,113

SHUSWAP NATION TRIBAL COUNCIL SOCIETY STATEMENT OF CASH FLOWS Year ended March 31, 2020

	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES:	2020	2019
Excess of revenues over expenses	\$ 548,735	\$ 1,320,231
Adjustment for capital transactions included in operations	·	
Capital purchases	182,111	185,919
Loan payments	-	184,671
(Increase) decrease in:		
Grants and accounts receivable	219,425	(674,169)
Inventory	169,053	(67,016)
Prepaid expenses Increase (decrease) in:	(5,117)	(17,225)
Deferred revenue	2,510,372	396,977
Accounts payable and accruals	17,297	(434,689)
Cash flows from operations	3,641,876	894,699
·	<u> </u>	· · · · · · · · · · · · · · · · · · ·
CASH FLOWS FROM FINANCING ACTIVITIES:		
Repayment of long term debt	-	 (184,671)
Cash flows used in financing	-	(184,671)
0.4.0.1.51.0.14.0.55.0.4.15.17.50.5.15.10.4.0.51.17.15.0		
CASH FLOWS FROM INVESTING ACTIVITIES:	(227.040)	(22.472)
Marketable securities	 (227,048) (227,048)	 (32,172)
Cash flows used in financing	 (227,046)	 (32,172)
CASH FLOWS FROM CAPITAL ACTIVITIES:		
Purchase of property and equipment	(182,111)	(185,919)
Cash flows used in capital	(182,111)	(185,919)
INCREASE IN CASH	3,232,717	491,937
CASH, beginning of year	 5,707,594	 5,215,657
CASH, end of year	\$ 8,940,311	\$ 5,707,594

NOTE 1. NATURE OF BUSINESS:

The Shuswap Nation Tribal Council Society (the "Society") was incorporated under the *BC Societies Act* in the Province of British Columbia. A tribal council is an organization established by a number of First Nations with common interests who voluntarily join together to provide advisory and / or program services to member First Nations. The Society is exempt from income tax under section 149(1)(L) of the *Income Tax Act*.

NOTE 2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES:

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant accounting policies are summarized as follows:

Fund Accounting

The Society records accounting transactions using the fund accounting method generally in use for not-for-profit organizations. The Society follows the deferral method of accounting for contributions. A fund is determined for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Each fund has its own statement of operations which presents the results of operations for the fund. The various funds have been amalgamated for the purpose of presentation in the financial statements. Details of the operations of each fund are set out in the supplementary schedules. The Society maintains the following funds:

- The Operating Fund which reports the general activities of the Society.
- The Capital Fund which reports the capital assets of the Society, together with any related financing.
- Secwepemc Fisheries Commission Fund which reports the activities for the fisheries resource management program.
- Aboriginal Skills and Employment Training Services Fund which reports the activities of training, counselling, and providing work experience for the First Nations people.

Marketable Securities

Marketable securities, which consist of mutual funds, are carried at fair value.

Inventory

Fish inventory is recorded at the lower of cost and net realizable value. Cost is determined using the first in, first out basis.

Property and Equipment

Property and equipment are charged directly to the appropriate fund when the expenditure is made. The cost of property and equipment purchased is recorded as an increase in the property and equipment account and the related equity account. Proceeds from disposals of property and equipment are recorded as revenue in the appropriate fund. The costs are recorded as reductions in the property and equipment account and the related equity account. Grants received for the purpose of property and equipment are recorded as a deferred capital contribution and amortized over the estimated useful life of the asset. Amortization is provided over the estimated useful life of the assets using the straight line basis over 5 years for equipment and over the term of the lease for leasehold improvements. In addition, the office building is located on leased land and the building is amortized over the remaining 46 year term of the land lease. No amortization is recorded in the year of disposal.

NOTE 2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued):

Property and Equipment (continued)

The Society reviews the useful lives and the carrying values of its property and equipment if events or changes in circumstances indicate that the assets might be impaired, by reference to the assets' contribution to the organization's ability to provide services. When assets no longer have any long-term service potential to the organization, the assets are considered to be impaired. An impairment loss is measured at the amount by which the carrying amount of the assets exceeds their fair value, which is estimated as the expected service potential of the assets.

Revenue Recognition

Grant and contract revenue is recognized as it becomes receivable under the terms of the applicable funding agreements. Funding received under the funding arrangements which relate to a subsequent fiscal period is reflected as deferred revenue in the year of receipt and classified as such on the Statement of Financial Position.

Fish sales revenue is recognized when the requirements as to performance for transactions involving the sale of goods are met and ultimate collection is reasonably assured at the time of performance.

Interest revenue is recorded on the accrual basis and is recognized when earned.

Miscellaneous revenue which is not related to a funding agreement is recognized when earned.

Expense Allocations

Administrative and building expenditures incurred during the normal course of operations are allocated to other functions of the Society as set out in the contractual agreements.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make assumptions and estimates that have an effect on the reported amounts of assets and liabilities and disclosure of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could be different from those estimates.

Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. Transaction costs on the acquisition, sale, or issue of these financial instruments are expensed when incurred. All other financial instruments are subsequently reported at amortized cost adjusted by transaction costs, which are amortized over the expected life of the instrument. These instruments are tested for impairment at each reporting date.

NOTE 3. FINANCIAL INSTRUMENTS:

The Society is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Society's risk exposure and concentration as of March 31, 2020.

Credit risk

The Society is exposed to credit risk by its providers. However, because the majority of the Society's providers are government agencies, credit risk concentration is low.

NOTE 3. FINANCIAL INSTRUMENTS (continued):

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Society manages exposure through its normal operating and financing activities. The Society is exposed to interest rate risk primarily through its floating interest rate bank indebtedness and credit facilities.

NOTE 4. **ECONOMIC DEPENDENCE**:

The Society receives a major portion of its revenue pursuant to funding arrangements with various agencies of the Government of Canada.

NOTE 5. MARKETABLE SECURITIES:

Marketable securities is comprised of RBC Select Very Conservative Portfolio.

NOTE 6. ACCOUNTS RECEIVABLE:	2020	2019
Trade receivables GST rebates receivable	\$ 1,121,708 19,592	\$ 1,335,323 25,402
	\$ 1,141,300	\$ 1,360,725

NOTE 7. **INVENTORY:**

Included in expenditures are inventory expenses in the amount of \$302,333 (2019 - \$1,274,183).

NOTE 8. PROPERTY AND EQUIPMENT:

	Cost	Accumulated Amortization	2020 Net	Cost	Accumulated Amortization	2019 Net
Buildings	\$ 1,457,792	\$ 211,201	\$ 1,246,591	\$ 1,457,792	\$ 180,303	\$ 1,277,489
Equipment	2,577,058	2,060,824	516,234	2,420,666	1,907,260	513,406
Paving	33,556	4,195	29,361	33,556	3,495	30,061
Leasehold improvements	127,351	61,997	 65,354	120,595	60,607	59,988
	\$ 4,195,757	\$ 2,338,217	\$ 1,857,540	\$ 4,032,609	\$ 2,151,665	\$ 1,880,944

NOTE 9. ACCOUNTS PAYABLE:	2020	2019
Trade payables	\$ 1,655,979	\$ 1,625,321
Source deductions payable	10,496	23,857
	\$ 1,666,475	\$ 1,649,178
NOTE 10. DEFERRED REVENUE :	2020	2019
Indigenous Services Canada	\$ 1,740,423	\$ 551,370
First Nations Health Authority	1,146,198	345,040
Service Canada	1,011,569	356,079
Province of BC grant	356,943	569,541
Interior Health Authority	95,109	95,109
Department of Fisheries and Oceans	73,797	-
BC Hydro	33,991	30,000
Westcoast Environmental Law Partnership	23,000	23,000
First Peoples' Heritage Language & Culture Council	16,011	15,000
Other income/Grants	20,522	3,926
Thompson Rivers University	1,000	1,000
Ktunaxa / University of Victoria	-	18,126
	\$ 4,518,563	\$2,008,191
NOTE 11. INTERNALLY RESTRICTED:	2020	2019
The Council of Chiefs has internally restricted the following programs and amounts including:		
Contingency - late payment from Federal authorities	\$ 250,000	\$ 250,000
Aboriginal Rights and Title	256,760	256,760
Aboliginal rights and Title		230,700
	\$ 506,760	\$ 506,760

NOTE 12. **COMMITMENTS:**

The Society has entered into lease agreements for office space, office equipment, vehicles and a lease agreement for land on which the office building is located. These lease agreements have expiry dates ranging from July 2021 to February 2025. Total annual lease payments, excluding GST, over the next five years are as follows:

2021	\$ 128,474
2022	99,863
2023	41,306
2024	30,789
2025	23,736
	\$ 324,168

NOTE 13. EMPLOYEE BENEFITS:

The Society and its employees contribute to a defined contribution pension plan. There is no obligation for past service of periods in which the employee was not employed. Total contributions to the plan during the year were \$89,102 (2019 - \$82,942).

NOTE 14. EMPLOYEE REMUNERATION:

During the year, four employees were paid in excess of \$75,000, for a total of \$336,789.

NOTE 15. **COMPARATIVE FIGURES:**

Certain of the comparative figures have been reclassified to conform with the presentation used in the current year.

SHUSWAP NATION TRIBAL COUNCIL SOCIETY OPERATING FUND STATEMENT OF FINANCIAL POSITION March 31, 2020

ASSETS CURRENT ASSETS:		2020	2019
Cash Marketable securities Accounts receivable GST rebates receivable Prepaid expenses Due from Aboriginal Skills and Employment Training Services	\$	5,006,007 732,977 396,026 10,856 41,657	\$ 2,679,911 500,504 370,776 13,708 20,195 40
	\$	6,187,523	\$ 3,585,134
LIABILITIES			
CURRENT LIABILITIES: Accounts payable Deferred revenue Due to Secwepemc Fisheries Commission Due to Aboriginal Skills and Employment Training Services	\$	520,788 3,429,270 180,538 242 4,130,838	\$ 314,211 1,648,185 27,804 - 1,990,200
NET ASSETS Internally restricted Unrestricted	_	506,760 1,549,925 2,056,685	523,760 1,071,174 1,594,934
	\$	6,187,523	\$ 3,585,134

SHUSWAP NATION TRIBAL COUNCIL SOCIETY
OPERATING FUND
COMBINED STATEMENT OF OPERATIONS
Year ended March 31, 2020

		ISC	Other	Total	Current		InterFund	Prior	Cumulative
	Schedule	Contributions	s Revenue	Revenues	Expenses	Net	Transfers	Balance	Surplus
~	Tribal Council Administration	\$ 462,506	16 \$ 66,941	\$ 529,447	\$ 535,232	\$ (5,785)	\$ 5,785	· У	С
7	Building	'	55	22	116,510	(116,455)	116,455	•	•
ဗ	Own Source Revenues	•	660,429	660,429	22,000	638,429	(176,678)	1,594,934	2,056,685
4	Advisory Services	55,115		55,115	55,115		1	•	•
2	Elders and Youth Advisory	27,044	4	27,044	67,044	(40,000)	40,000	•	,
9	Governance	1,700,000	00 (324,283)	1,375,717	1,335,717	40,000	(40,000)	•	•
7	Columbia River Treaty	175,000			398,574	•		•	,
80	Health HUB	'	276,611		331,049	(54,438)	54,438	•	,
6	Traditional Wellness	•	101,816	101,816	101,816	•	•	•	•
10	Elders Support	•	•	•	•		•	•	•
1	Grants	•	1,530	1,530	1,530	•	,	•	,
12	Health Actions	•	206,000	206,000	206,000	•	•	•	•
13	Mental Wellness	•	64,627	64,627	64,627	•	,	•	,
4	BC Hydro Protocol	•	87,724	87,724	87,724	•	•	•	•
15	Language Revitalization	•	116,066	116,066	116,066	•	,	•	
16	Traditional Wellness 2	•	59,252	59,252	59,252	•	•	•	•
17	STSMEMELT	800,000	00 (112,729)	() 687,271	687,271		•	•	•
18	Opioid Action Plan	•	290,948	290,948	290,948	•	•	•	•
19	End to End Integration	•	84,633	84,633	84,633		•	•	
20	AHIP Programs	•	163,044	163,044	163,044	•	,	•	•
21	Primary Care Network	•	•	•	•		•	•	
22	Opioid Overdose	•	11,592	11,592	11,592	•	,	•	•
23	Injury Surveillance	•	356,194	356,194	356,194			•	
24	Red Cross Emergency	•	26,758	26,758	26,758	•	,	•	•
25	Mental Health Wellness	•	•	•	•			•	
56	Emergency Management Coordinator		- (80,000)	(80,000)	•	•	1	•	•
27	Jordan's Principal		- (50,000)	(50,000)	•	1	ı	•	•
		\$ 3,219,665	35 \$ 2,230,782	\$ 5,450,447	\$ 5,118,696	\$ 461,751	· es	\$ 1,594,934	\$ 2,056,685
	As ner Funding Confirmation Report	\$ 3.349.665	55						
	Deferred revenue Social Services - Q20W		(00						
	Deferred revenue Capacity Building Q3FT		(00						
		\$ 3,219,665	[5]						

SHUSWAP NATION TRIBAL COUNCIL SOCIETY SECWEPEMC FISHERIES COMMISSION STATEMENT OF FINANCIAL POSITION Year ended March 31, 2020

ASSETS	2020	2019
CURRENT ASSETS:		
Cash	\$ 1,912,018	\$ 1,520,034
Marketable securities	370,701	375,378
Accounts receivable	684,658	932,391
GST rebates receivable	3,438	4,659
Inventory	-	169,053
Prepaid expenses	19,739	42,527
Due from Shuswap Nation Tribal Council Society	180,538	27,804
Due from Aboriginal Skills and Employment Training Services	 	45,776
	\$ 3,171,092	\$ 3,117,622
LIABILITIES		
CURRENT LIABILITIES:		
Accounts payable	\$ 570,101	\$ 679,633
Deferred revenue	 77,723	 3,926
	647,824	 683,559
NET ASSETS		
Unrestricted	 2,523,268	2,434,063
	 0.454.000	 0.447.000
	\$ 3,171,092	\$ 3,117,622

SHUSWAP NATION TRIBAL COUNCIL SOCIETY SECWEPEMC FISHERIES COMMISSION STATEMENT OF OPERATIONS

Year ended March 31, 2020

	Bud	get	2020		2019
REVENUES:					
Fisheries and Oceans Canada	\$ 2.05	53,665 \$	1,851,670	\$	1,983,252
Fish Sales		91,000	454,963	·	2,489,584
Interest		2,500	24,989		18,848
Unrealized gain (loss) on investments		_	(8,789)		2,597
Miscellaneous	41	16,933	562,255		150,033
Cost recoveries	3	34,055	28,673		78,945
Deferred revenue - current year		_	(77,723)		(3,926)
Deferred revenue - prior year		_	3,926		3,926
, ,	\$ 3,09	98,153	2,839,964		4,723,259
EXPENSES:	\$ 3	22 500	20.474		60.752
Advertising Administration	·	33,500 35,254	29,174 42,742		69,752 28,064
Bank charges		1,000	42,742		4,186
Capital purchases		72,000	4,046 148,725		172,552
Cold storage fees	17	7,800	6,732		4,123
Fishing and processing costs	26	7,500 67,548	302,333		1,274,183
Insurance	20	5,970	4,973		6,032
Materials and supplies	23	30,858	257,233		185,373
Meeting expenses		15,110	4,567		13,504
Miscellaneous expenses		7,613	2,412		521
Office expenses	2	23,180	28,085		30,179
Professional fees		25,415	734,416		561,532
Rent		96,200	96,930		92,380
Repairs and maintenance		15,600	9,285		44,387
Salaries and benefits		3,230	858,033		751,408
Telephone		22,381	19,589		16,416
Training	1	17,930	12,829		9,526
Travel	14	15,802	89,351		113,870
Vehicle expenses	11	10,942	99,302		203,228
	\$ 3,15	7,333	2,750,759		3,581,216
EXCESS OF REVENUES OVER EXPENSES			89,205		1,142,043
NET ASSETS, beginning of year			2,434,063		1,292,020
NET ASSETS, end of year		\$	2,523,268	\$	2,434,063

SHUSWAP NATION TRIBAL COUNCIL SOCIETY ABORIGINAL SKILLS AND EMPLOYMENT TRAINING SERVICES STATEMENT OF FINANCIAL POSITION March 31, 2020

ASSETS	2020	2019
CURRENT ASSETS:		
Cash	\$ 2,022,286	\$ 1,507,649
Marketable securities	59,275	60,023
Accounts receivable	41,024	32,156
GST rebates receivable	5,298	7,035
Prepaid expenses	24,060	17,617
Due to Shuswap Nation Tribal Council Society	242_	
	\$ 2,152,185	\$ 1,624,480
CURRENT LIABILITIES: Accounts payable Deferred revenue Due to Secwepemc Fisheries Commission Due to Shuswap Nation Tribal Council Society	\$ 575,587 1,011,570 - -	\$ 655,333 356,079 45,776 40
	1,587,157	1,057,228
NET ASSETS		
Unrestricted	565,028	567,252
	\$ 2,152,185	\$ 1,624,480

SHUSWAP NATION TRIBAL COUNCIL SOCIETY ABORIGINAL SKILLS AND EMPLOYMENT TRAINING SERVICES STATEMENT OF OPERATIONS

Year ei	nded N	larch 3	1, 2020
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	E	Budget	202	.0		2019
REVENUES:						
Service Canada	\$ 4	,963,352	\$ 4,689	9,091	\$ 4	,418,359
Province of B.C.		83,169	•	7,237		102,703
Interest revenue		-		1,424		28,225
Unrealized (loss) gain on investments		-	(1	1,406)		415
Deferred revenue- current year		-	(1,011	-		(356,079)
Deferred revenue - prior year		-	356	5,079		,091,358
Miscellaneous revenue		-	87	7,439		61,174
	\$ 5	,046,521	4,251	,294	5	,346,155
EXPENSES:						
Advertising	\$	10,100		5,286		5,612
Bank charges		1,540		2,486		2,897
Capital purchases		66,603		7,806		1,113
Insurance		8,008		3,135		5,120
Meeting expenses		6,100),121		2,081
Miscellaneous expenses		21,787	2	2,435		2,388
Office expenses		41,760	32	2,699		25,223
Program costs	3	,347,396	2,860),717	3	,916,013
Professional fees		120,722	98	3,914		97,056
Rent		163,028	147	7,080		149,107
Repairs and maintenance		32,660	24	1,308		16,392
Salaries and benefits	1	,090,741	921	1,277		952,314
Telephone		25,960	26	6,360		23,438
Training		38,123	2	2,677		14,391
Travel		61,993	62	2,705		62,753
Utilities		-	10),512		8,753
	\$ 5	,036,521	4,253	3,518	5	,284,651
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES			(2	2,224)		61,504
NET ASSETS, beginning of year			567	7,252		505,748
NET ASSETS, end of year			\$ 565	5,028	\$	567,252

SHUSWAP NATION TRIBAL COUNCIL SOCIETY TRIBAL COUNCIL ADMINISTRATION FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES:			
Indigenous Services Canada:			
Tribal council funding	\$ 392,000	\$ 417,841	\$ 414,376
Band employee benefits	40,000	44,665	43,592
Cost recoveries	750	7,614	1,710
Interest revenue	16,000	59,307	27,954
Miscellaneous revenue		20	
	\$ 448,750	529,447	487,632
EXPENSES:			
Advertising	\$ 2,500	_	-
Bank charges and interest	2,500	2,407	1,866
Capital purchases	5,000	10,351	-
Insurance	9,000	10,405	9,221
Meeting costs	7,000	4,084	4,953
Miscellaneous	13,000	7,752	23,300
Office expenses	49,000	40,522	48,771
Professional fees	37,200	45,090	32,877
Repairs and maintenance	2,000	2,260	313
Salaries and benefits	555,377	339,561	440,486
Band employee benefits	-	38,132	51,224
Supplies and materials	14,000	5,015	9,624
Telephone and internet	20,000	14,779	15,752
Training	3,000	662	-
Travel	15,500	14,212	3,980
	\$ 735,077	535,232	642,367
DEFICIENCY OF REVENUES OVER EXPENSES		(5,785)	(154,735)
NET ASSETS, beginning of year		-	-
INTERFUND TRANSFER: From Own Source Revenues (Schedule 3)		5,785	154,735
NET ASSETS, end of year		\$ -	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY BUILDING FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	В	udget	2	020	2019
REVENUES:					
Cost recoveries	\$	-	\$	55	\$ 2,500
New Relationship Trust				-	 18,991
	\$			55	 21,491
EXPENSES:					
Bank charges and interest	\$	-		-	3,324
Capital purchases		16,000		-	-
Insurance		9,000		13,086	7,819
Loan payments		-		-	184,671
Office expenses		500		566	263
Professional fees		-		-	21,542
Property taxes		13,000		12,265	12,537
Rent		19,000		25,352	17,881
Repairs and maintenance		45,000		44,472	35,513
Salaries and benefits		5,000		-	11
Supplies and materials		4,000		3,375	1,597
Utilities		18,000		17,394	 17,595
	\$	129,500	1	16,510	 302,753
DEFICIENCY OF REVENUES OVER EXPENSES			(1	16,455)	(281,262)
NET ASSETS, beginning of year				-	-
INTERFUND TRANSFER: From Own Source Revenues (Schedule 3)			1	16,455_	 281,262
NET ASSET, end of year			\$		\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY OWN SOURCE REVENUES FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES:			
Administration	\$ 226,490	\$ 373,010	\$ 348,325
BC First Nations Gaming Commission	66,338	66,338	-
Cost recoveries	157,080	232,090	218,366
Investment income	-	5,696	13,792
Unrealized gain (loss) on investments	-	(29,982)	3,463
Miscellaneous revenue	3,990	13,277	
	\$ 453,898	660,429	583,946
EXPENSES:			
Miscellaneous expense	\$ 2,000	22,000	2,000
Professional fees			17,000
	\$ 2,000	22,000	19,000
EXCESS OF REVENUES OVER EXPENSES		638,429	564,946
NET ASSETS, beginning of year		1,594,934_	1,478,249
INTERFUND TRANSFERS:			
(To) Tribal Council Administration (Schedule 1)		(5,785)	(154,735)
(To) Building (Schedule 2)		(3,763) (116,455)	(281,262)
(To) Health HUB (Schedule 8)		(54,438)	(201,202)
(To) BC Hydro Protocol (Schedule 14)		(34,430)	(12,264)
(10) BO Hydro i Totocoi (Ochedule 14)		(176,678)	(448,261)
		(170,070)	(440,201)
NET ASSETS, end of year		\$ 2,056,685	\$ 1,594,934
,			

SHUSWAP NATION TRIBAL COUNCIL SOCIETY ADVISORY SERVICES FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES: Indigenous Services Canada: Tribal council funding	\$ 78,000	\$ 55,115	\$ 55,624
EXPENSES: Honoraria Meeting expenses Professional fees Salaries and benefits Travel	\$ 48,000 10,000 5,000 - 15,000 \$ 78,000	48,000 2,457 - - 4,658 55,115	48,000 1,572 1,175 17 4,860 55,624
EXCESS OF REVENUES OVER EXPENSES		-	-
NET ASSETS, beginning of year			
NET ASSETS, end of year		\$ -	<u> </u>

SHUSWAP NATION TRIBAL COUNCIL SOCIETY ELDERS AND YOUTH ADVISORY FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	1	Budget		2020		2019
REVENUES:	•	00.000	•		•	00.000
Indigenous Services Canada	\$	30,000	\$	27,044	\$	30,000
Miscellaneous revenue	\$	30,000		27,044		30,000
EXPENSES:						
Advertising	\$	3,000		-		-
Honoraria		16,800		12,275		13,975
Meeting expenses		18,840		20,468		24,380
Miscellaneous		-		332		540
Professional fees		-		-		6,000
Rent		-		-		571
Travel		23,000		12,688		15,593
Salaries and benefits		8,360		21,281		6,092
		70,000		67,044		67,151
DEFICIENCY OF REVENUES OVER EXPENSES				(40,000)		(37,151)
NET ASSETS, beginning of year				-		-
INTERFUND TRANSFER:						
From Governance (Schedule 6)				40,000		37,151
NET ASSETS, end of year			\$		\$	-

SHUSWAP NATION TRIBAL COUNCIL SOCIETY GOVERNANCE FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

		Nation	Self	Total	Total
REVENUES:	Budget	Rebuilding	Determination	2020	2019
Indigenous Services Canada:					
Recognition of Indigenous Rights and					
Self-Dermination	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	1,000,000
P&ID project	-	-	-	-	26,000
Nation Rebuilding Workplan	700,000	700,000	_	700,000	
Cost recoveries	-	-	88,296	88,296	17,962
Miscellaneous revenue	_	_	6,058	6,058	45,600
Deferred revenue - current year	_	(424,544)	(280,776)	(705,320)	(286,683)
Deferred revenue - prior year	286,683	-	286,683	286,683	238,443
,	1,986,683	275,456	1,100,261	1,375,717	1,041,322
EXPENSES:					
Administration	\$ 47,340	21,400	25,140	46,540	25,140
Advertising	20,000	-	-	-	6,318
Bank charges and interest	-		553	553	218
Capital purchases	8,000	4,358	8,089	12,447	10,962
Honoraria	218,000	36,388	86,617	123,005	54,385
Insurance	1,192	-	1,192	1,192	1,100
Meeting costs	480,000	1,376	467,898	469,274	237,042
Miscellaneous	20,979	-	19,608	19,608	4,352
Office expenses	67,200	1,378	20,701	22,079	17,578
P&ID project	-	-	-	-	26,000
Professional fees	280,288	31,952	87,947	119,899	198,773
Rent	20,000	-	19,300	19,300	37,411
Repairs and maintenance	1,400	-	-	-	-
Salaries and benefits	290,047	-	176,700	176,700	131,084
Supplies and materials	120,800	148,674	-	148,674	73
Telephone and internet	5,274	-	7,222	7,222	4,213
Training (recovered)	5,000	-	-	-	(293)
Travel	285,480	29,930	139,294	169,224	233,895
	\$ 1,871,000	275,456	1,060,261	1,335,717	988,251
EXCESS OF REVENUES OVER EXPENSES			40,000	40,000	53,071
NET ASSETS, beginning of year					
INTERFUND TRANSFERS:					
(To) Elders and Youth Advisory (Schedule 5)		-	(40,000)	(40,000)	(37,151)
(To) Stsmemelt (Schedule 17)					(15,920)
		-	(40,000)	(40,000)	(53,071)
NET ASSETS, end of year		\$ -	\$ -	\$ -	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY COLUMBIA RIVER TREATY FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020		0 20°	
REVENUES:					
Indigenous Services Canada	\$ 175,000	\$	175,000	\$	175,000
Province of B.C.	175,000		460,000		225,000
Deferred revenue - current year	-		(508,213)		(269,541)
Deferred revenue - prior year	269,541		269,541		181,939
Cost recoveries	 		2,246		582
	\$ 619,541		398,574		312,980
EXPENSES:					
Accounting and administration	\$ 35,000		35,000		25,000
Advertising	10,000		· -		3,389
Equipment purchases	5,000		1,508		-
Honoraria	-		250		-
Meeting expenses	85,000		8,433		19,090
Office expenses	4,681		309		749
Professional fees	345,000		273,646		173,999
Salaries and benefits	56,060		46,895		35,976
Telephone	600		375		210
Travel	 78,200		32,158		54,567
	\$ 619,541		398,574		312,980
EXCESS OF REVENUES OVER EXPENSES			-		-
NET ASSETS, beginning of year					-
NET ASSETS, end of year		\$		\$	-

SHUSWAP NATION TRIBAL COUNCIL SOCIETY HEALTH HUB FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES:			
Cost recoveries	\$ -	\$ 16,615	\$ 27,921
First Nations Health Authority	295,000	295,000	295,000
Deferred revenue - current year	-	(77,917)	(42,913)
Deferred revenue - prior year	 42,913	42,913	 -
	\$ 337,913	276,611	280,008
EXPENSES:			
Administration	\$ 29,500	29,500	29,500
Advertising	10,000	-	-
Bank charges and interest	-	15	165
Capital purchases	-	1,275	-
Honoraria	25,000	6,085	7,150
Meeting costs	12,500	12,463	20,521
Miscellaneous expense	-	500	145
Office expenses	13,335	6,239	9,521
Professional fees	-	284	11
Rent	57,450	54,439	-
Salaries and benefits	175,828	164,520	168,825
Telephone and internet	1,800	1,450	1,700
Training	7,500	41	5,863
Travel	65,000	54,238	36,607
	\$ 397,913	331,049	280,008
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES		(54,438)	-
NET ASSETS, beginning of year		-	-
INTERFUND TRANSFER: From Own Source Revenues (Schedule 3)		54,438	<u>-</u>
NET ASSETS, end of year		\$ 	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY TRADITIONAL WELLNESS FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES:			
First Nations Health Authority	\$ 114,000	\$ 114,000	\$ 114,000
Cost recoveries	-	4,601	2,517
Deferred revenue - current year	 	(16,785)	
	\$ 114,000	101,816	116,517
EXPENSES:			
Administration	\$ 11,400	11,400	11,400
Honoraria	6,500	6,492	27,224
Meeting costs	12,000	32,304	6,584
Office expenses	-	-	330
Salaries and benefits	59,650	43,385	49,518
Supplies and materials	6,850	609	1,811
Telephone and internet	600	300	500
Training	2,500	-	-
Travel	 14,500	7,326	19,150
	\$ 114,000	101,816	116,517
EXCESS OF REVENUES OVER EXPENSES		-	-
NET ASSETS, beginning of year			
NET ASSETS, end of year		<u>\$ -</u>	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY ELDERS SUPPORT FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES: First Nations Health Authority	\$ 511,122	\$ -	\$ 201,900
EXPENSES: Administration Professional fees	\$ 25,556 485,566 \$ 511,122	- - -	10,095 191,805 201,900
EXCESS OF REVENUES OVER EXPENSES		-	-
NET ASSETS, beginning of year			
NET ASSETS, end of year		\$ -	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY GRANTS FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget		2020	2019
REVENUES:				
Miscellaneous revenue	\$	-	\$ -	\$ 1,397
Deferred revenue - current year		-	(16,596)	(18,126)
Deferred revenue - prior year		18,126	18,126	17,641
	\$	18,126	1,530	912
EXPENSES: Bad debts Miscellaneous Meeting expenses Office Travel	\$	- 18,126 - - - - 18,126	1,530 - - - - - - 1,530	- - 445 113 354 912
EXCESS OF REVENUES OVER EXPENSES			-	-
NET ASSETS, beginning of year				
NET ASSETS, end of year			\$ -	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY HEALTH ACTIONS FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES: First Nations Health Authority	\$ 206,000	\$ 206,000	\$ 206,000
EXPENSES: Administration Meeting expenses Professional fees	\$ - - 206,000 \$ 206,000	206,000 206,000	20,600 8,160 177,240 206,000
EXCESS OF REVENUES OVER EXPENSES		-	-
NET ASSETS, beginning of year			
NET ASSETS, end of year		\$ -	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY MENTAL WELLNESS FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES:			
First Nations Health Authority	\$ 147,000	\$ 298,895	\$ 210,284
Deferred revenue - current year	-	(381,801)	(146,951)
Deferred revenue - prior year	-	146,951	12,438
Cost recoveries	_	582	
	\$ 147,000	64,627	75,771
EXPENSES:			
Administration	\$ 14,700	-	6,333
Honoraria	13,600	8,016	23,097
Meeting expenses	9,000	14,547	22,744
Office expenses	30,000	2,646	520
Professional fees	-	45	-
Salaries and benefits	59,600	34,132	20,359
Telephone	600	350	300
Training	2,500	2,834	20
Travel	17,000	2,057	2,398
	\$ 147,000	64,627	75,771
EXCESS OF REVENUES OVER EXPENSES		-	-
NET ASSETS, beginning of year			
NET ASSETS, end of year		\$ -	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY BC HYDRO PROTOCOL FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES:			
BC Hydro revenue	\$ 207,500	\$ 111,411	\$ 50,000
Cost recoveries	-	304	4,754
Deferred revenue - current year	-	(33,991)	(10,000)
Deferred revenue - prior year	-	10,000	2,527
	\$ 207,500	87,724	47,281
EXPENSES: Meeting expenses Office expenses Professional fees Salaries and benefits Telephone Travel	\$ 6,250 - 100,000 101,250 - - \$ 207,500	5,083 - 38,911 40,813 200 2,717 87,724	2,069 - - 53,562 420 3,494 59,545
EXCESS (DEFICIENCY) OF REVENUES OVER EXPEN	SES	-	(12,264)
NET ASSETS, beginning of year		-	-
INTERFUND TRANSFER: From Own Source Revenues (Schedule 3)		<u> </u>	12,264
NET ASSETS, end of year		\$ -	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY LANGUAGE REVITALIZATION FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget		2020			2019	
REVENUES: First Nations Confederacy of Cultural Education Centres First Peoples' Heritage, Language & Culture Council Deferred revenue - current year Deferred revenue - prior year	\$	82,077 - - 35,000 117,077	\$	82,077 15,000 (16,011) 35,000 116,066	\$	117,077 - (35,000) 2,838 84,915	
EXPENSES: Administration Equipment purchases Honoraria Meeting expenses Miscellaneous Office expenses Professional fees Salaries and benefits Supplies Telephone Travel	\$	4,102 1,000 26,000 11,000 1,496 5,200 55,200 56,479 - - 31,600 192,077		4,102 - 15,625 17,070 433 830 26,649 43,938 823 200 6,396 116,066	_	7,200 - 2,985 45,478 630 533 2,000 12,443 10,939 35 2,672 84,915	
EXCESS OF REVENUES OVER EXPENSES				-		-	
NET ASSETS, beginning of year							
NET ASSETS, end of year			\$		\$		

SHUSWAP NATION TRIBAL COUNCIL SOCIETY TRADITIONAL WELLNESS 2 FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	E	Budget		2020	2019
REVENUES:					
First Nations Health Authority	\$	20,000	\$	20,000	\$ 191,333
Deferred revenue - current year		-		-	(39,252)
Deferred revenue - prior year		39,252		39,252	36,103
	\$	59,252		59,252	188,184
EXPENSES:					
Administration	\$	-		-	16,133
Equipment purchases		-		-	1,292
Honoraria		7,000		42,860	46,085
Meeting expenses		20,000		354	12,783
Miscellaneous		-		250	-
Office expenses		-		-	298
Salaries and benefits		-		5,735	52,221
Supplies		18,000		8,676	47,731
Telephone		-		-	400
Training		-		-	3,243
Travel		14,252		1,377	7,998
	\$	59,252		59,252	188,184
EXCESS OF REVENUES OVER EXPENSES				-	-
NET ASSETS, beginning of year					
NET ASSETS, end of year			\$		\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY STSMEMELT FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

		Budget	2020	2019
REVENUES:				
Indigenous Services Canada				
Community Based Initiative - Stsmemelt MOU	\$	400,000	\$ 800,000	\$ 200,000
Nation Rebuilding - Stsmemelt		-	-	208,000
Province of B.C.		-	-	400,000
Cost recoveries		-	76,418	-
Deferred revenue - current year		564,686	(753,833)	(564,686)
Deferred revenue - prior year			564,686	
	\$	964,686	687,271	243,314
EXPENSES:				
Administration	\$	45,937	45,937	48,700
Advertising	Ψ	-0,501		893
Honoraria		70,000	_	625
Meeting expenses		99,150	36,399	26,750
Miscellaneous		18,751	-	-
Office expenses		29,639	4,559	3,243
Professional fees		414,491	445,997	53,260
Salaries and benefits		160,468	116,765	84,869
Telephone		· _	750	385
Training		8,000	-	-
Travel		118,250	36,864	40,509
	\$	964,686	687,271	259,234
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSE	ES		-	(15,920)
NET ASSETS, beginning of year			-	-
INTERFUND TRANSFER: From Governance (Schedule 6)				15,920
NET ASSETS, end of year			\$ -	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY OPIOID ACTION PLAN FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	E	Budget	2	2020	2019
REVENUES: First Nations Health Authority Miscellaneous revenue	\$	290,948 - 290,948		290,948 - 290,948	\$ 199,185 13,903 213,088
EXPENSES: Administration Meeting expenses Professional fees Travel	\$	- 290,948 - 290,948		14,548 - 276,400 - 290,948	11,489 20,301 169,226 12,072 213,088
EXCESS OF REVENUES OVER EXPENSES				-	-
NET ASSETS, beginning of year					
NET ASSETS, end of year			\$		\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY END TO END INTEGRATION FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

		Budget	2020	2019	
REVENUES:					
First Nations Health Authority	\$	102,323	\$ 31,400	\$ 125,600	
Deferred revenue - current year		-	(17,858)	(70,92	3)
Deferred revenue - prior year		-	70,923	-	^
Miscellaneous revenue	Ф.	- 100 202	 168	54.72	_
	\$	102,323	 84,633	54,730	<u>о</u>
EXPENSES:					
Administration	\$	-	-	15,70	0
Honoraria		2,200	6,600	7,228	8
Meeting expenses		2,500	30,676	4,91	5
Salaries and benefits		84,750	39,840	24,82	5
Supplies		3,500	849	403	3
Telephone		900	450	150	0
Training		2,500	275	-	
Travel		5,973	5,943	1,51	
		102,323	 84,633	54,730	<u>6</u>
EXCESS OF REVENUES OVER EXPENSES			-	-	
NET ASSETS, beginning of year			 		
NET ASSETS, end of year			\$ 	\$ -	_

SHUSWAP NATION TRIBAL COUNCIL SOCIETY AHIP PROGRAMS FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020		2019
REVENUES: Interior Health Authority	\$ 163,044	\$ 163,044	\$	95,109
Deferred revenue - current year Deferred revenue - prior year	\$ - - 163,044	 (95,109) 95,109 163,044	_	(95,109) - -
EXPENSES:	 			
Administration	\$ 16,304	16,304		-
Honoraria	-	56,511		-
Meetings Salaries and benefits	58,996	59,546		-
Supplies	42,700 19,044	- 5,411		-
Travel	26,000	25,272		_
114701	\$ 163,044	163,044		-
EXCESS OF REVENUES OVER EXPENSES		-		-
NET ASSETS, beginning of year				
NET ASSETS, end of year		\$ 	\$	

SHUSWAP NATION TRIBAL COUNCIL SOCIETY PRIMARY CARE NETWORK FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	E	Budget		2020
REVENUES:				
First Nations Health Authority	\$	20,250	\$	10,125
Deferred revenue - current year		-		(10,125)
	\$	20,250		-
EXPENSES Administration Miscellaneous	\$	1,100 19,150 20,250		- - -
EXCESS OF REVENUES OVER EXPENSES, being net assets			_\$	

SHUSWAP NATION TRIBAL COUNCIL SOCIETY OPIOID OVERDOSE FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020	2019
REVENUES:			
First Nations Health Authority	\$ 50,000	\$ 5,000	\$ 45,000
Deferred revenue - current year	-	(38,408)	(45,000)
Deferred revenue - prior year		45,000	
	\$ 50,000	11,592	
EXPENSES:			
Administration	\$ 5,000	-	-
Honoraria	5,000	-	-
Meetings	10,000	8,222	-
Office expenses	10,000	-	-
Professional fees	-	3,370	-
Salaries and benefits	7,000	-	-
Travel	13,000		
	\$ 50,000	11,592	
EXCESS OF REVENUES OVER EXPENSES		-	-
NET ASSETS, beginning of year			
NET ASSETS, end of year		<u>\$</u> -	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY INJURY SURVEILLANCE FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	Budget	2020
REVENUES:		
First Nations Health Authority	\$ 434,100	\$ 434,100
Deferred revenue - current year	 	 (77,906)
	\$ 434,100	 356,194
EXPENSES:		
Administration	\$ 28,000	28,000
Honoraria	-	1,685
Meetings	12,450	2,622
Office expenses	18,350	5,350
Professional fees	320,500	299,154
Salaries and benefits	43,500	14,479
Telephone	-	450
Training	8,000	3,185
Travel	3,300	1,269
	\$ 434,100	356,194
EXCESS OF REVENUES OVER EXPENSES, being net assets		\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY RED CROSS EMERGENCY FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	ſ	Budget	2020
REVENUES:			
Interior Health Authority	\$	90,071	\$ 90,071
Deferred revenue - current year			 (63,313)
	\$	90,071	 26,758
EXPENSES:			
Administration			
Advertising	\$	9,007	105
Honoraria		2,314	-
Meetings		3,500	-
Office expenses		6,000	-
Professional fees		-	45
Salaries and benefits		59,650	24,430
Telephone		600	1,154
Travel		9,000	1,024
	\$	90,071	26,758
EXCESS OF REVENUES OVER EXPENSES, being net assets			\$

SHUSWAP NATION TRIBAL COUNCIL SOCIETY MENTAL HEALTH WELLNESS FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	2020
REVENUES:	
Interior Health Authority	\$ 462,084
Deferred revenue - current year	(462,084)
	-
EXPENSES	
EXCESS OF REVENUES OVER EXPENSES, being net assets	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY EMERGENCY MANAGEMENT COORDINATOR FUND STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	2020
REVENUES: Indigenous Services Canada Deferred revenue - current year	\$ 80,000 (80,000) -
EXPENSES	
EXCESS OF REVENUES OVER EXPENSES, being net assets	 -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY JORDANS PRINCIPAL STATEMENT OF REVENUES AND EXPENSES Year ended March 31, 2020

	2020
REVENUES:	
Indigenous Services Canada	\$ 50,000
Deferred revenue - current year	(50,000)
	-
EXPENSES	
EXCESS OF REVENUES OVER EXPENSES, being net assets	\$ -

SHUSWAP NATION TRIBAL COUNCIL SOCIETY

FINANCIAL STATEMENTS

March 31, 2020

EXHIBIT	
	SUPPLEMENTARY FINANCIAL INFORMATION:
G	INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT
G1	SCHEDULE OF REMUNERATION AND EXPENSES - CHIEF
	AND COUNCILLORS
G2	SCHEDULE OF REMUNERATION AND EXPENSES - UNELECTED
	SENIOR OFFICIALS



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Maureen McCurdy, CPA, CA
Sandra Blair, CPA, CA
Shawn Birkenhead, CPA, CA
Kevin Cooper, CPA, CA
Incorporated Professionals

INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Members, SHUSWAP NATION TRIBAL COUNCIL SOCIETY

EXHIBIT G

We have reviewed the accompanying consolidated schedule of remuneration and expenses paid to elected officials ("the schedule") of the SHUSWAP NATION TRIBAL COUNCIL SOCIETY for the year ended March 31, 2020. The schedule has been prepared by management of the SHUSWAP NATION TRIBAL COUNCIL SOCIETY based on the First Nations Financial Transparency Act.

Management's Responsibility for the Schedule

Management of the SHUSWAP NATION TRIBAL COUNCIL SOCIETY is responsible for the preparation of the schedule in accordance with the First Nations Financial Transparency Act, and for such internal control as management determines is necessary to enable the preparation of the schedule that is free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the schedule based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of the schedule in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on this schedule.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the schedule is not prepared, in all material respects, in accordance with the First Nations Financial Transparency Act.

Kamloops, BC November 4, 2020 Chartered Professional Accountants

SHUSWAP NATION TRIBAL COUNCIL SOCIETY SCHEDULE OF REMUNERATION AND EXPENSES CHIEF AND COUNCILLORS

Year ended March 31, 2020

Name of	Position	Number	Remuneration	Expenses
Individual	Title	of		
		Months		
WAYNE CHRISTIAN	TRIBAL CHAIR	12	\$ 48,000	\$ 29,455